Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

OMB No. 1545-0047

A F	or the	2012 calendar year, or tax year beginning JUL 1, 2012 and ending	JUN 30, 2013	
			D Employer identifi	cation number
a	Check if applicable			
Γ	Addres change	UNITED WAY OF SALT LAKE		
	Name change	Doing Business As	87-0	227091
Ē	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room/s		
	Termin- ated		801-	·736–8929
	Amend return		G Gross receipts\$	22,044,805.
	Application	SALT LAKE CITY, UT 84111	H(a) is this a group r	
	pendin	F. Name and address of principal officer: DEBORAH S. BAYLE	for affiliates?	Yes X No
		257 EAST 200 SOUTH, SUITE 300, SALT LAKE C		
		mpt status: [22] contol(s)		ı list. (see instructions)
JV	Nebsite	e: ▶ WWW.UW.ORG	H(c) Group exemption	
KF	orm of	organization: X Corporation Trust Association Other ► L Y	ear of formation: 1904 r	M State of legal domicile: ${ m UT}$
P	art I	Summary		
φ	1 E	Briefly describe the organization's mission or most significant activities: SEE SCHE	DOPE O	
Activities & Governance	_			
Ē		Check this box Fig. if the organization discontinued its operations or disposed of n		ssers. 46
8		Number of voting members of the governing body (Part VI, line 1a)		44
ď		Number of independent voting members of the governing body (Part VI, line 1b)		59
ië.		otal number of individuals employed in calendar year 2012 (Part V, line 2a)		5000
ξį		otal number of volunteers (estimate if necessary)		
Ac		Total unrelated business revenue from Part VIII, column (C), line 12		
	l di	Net unrelated business taxable income from Form 990·T, line 34	Prior Year	Current Year
	، ا	Contributions and grants (Part VIII, line 1h)	14,823,638.	
Revenue	l	Program service revenue (Part VIII, line 2g)	0.	
Ę.		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	39,261.	
Ω.		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	53,040.	
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	14,915,939.	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	6,107,503.	
		Renefits paid to or for members (Part IX, column (A), line 4)	0.	0.
Ø		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	2,505,336.	2,965,504.
Expenses		Professional fundralsing fees (Part IX, column (A), line 11e)	0.	0.
je.	ь٦	otal fundraising expenses (Part IX, column (D), line 25) 1,652,088.		
Ω	17 (Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1,761,831.	
		otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	10,374,670.	7,552,757.
	19 F	Revenue less expenses. Subtract line 18 from line 12	4,541,269.	
Net Assets or Fund Balances			Beginning of Current Year	End of Year
sets	20 T	otal assets (Part X, line 16)	18,257,643.	
t As	21 7	otal liabilities (Part X, line 26)	6,020,831.	
캺	22 1	let assets or fund balances. Subtract line 21 from line 20	12,236,812.	26,294,892.
Pa	irt II	Signature Block		
Unde	er penali	ies of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of n	ny knowledge and beliet, it is
true,	correct	and complete, Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.	141 3 7014
		Clarity of officer	Date	11ch 3, 2014
Sigr	1	Signature of officer	24,5	,
Here	e	ALLEN B. ALEXANDER, BOARD CHAIR Type or print name and title		
—			Date Check	PTIN
n _e ta		Print/Type preparer's name RICHARD SCORESBY Preparer's signature What Switch	3/27/14 if self-emptor	
Paid	-	77.7	Firm's EIN	34-1878512
Prep Use	-	TOTAL CONTRACTOR CONTRACTOR	1 mm o Em	
m96 :	Unity	Firm's address 175 S WEST TEMPLE, STE 650 SALT LAKE CITY, UT 84101	Phone no. 8	301-364-9300
May	the IP	S discuss this return with the preparer shown above? (see instructions)	1	X Yes No

Total program service expenses

Form 990 (2012)

5,433,623.

,	^		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
•	If "Yes," complete Schedule A	1	Х	}
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
J	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			l —
4	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
_	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
_		۰		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	6		Х
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	-		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		х
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.			
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	*************
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X			
	as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?			
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X _
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
~	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
-	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
. •	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			· ·
19	complete Schedule G, Part III	19		Х
20-	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
∠va	If the organization operate one of those hospital admites in res, complete concentration of the section?	20h		

Page 4 Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the X 21 United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, 22 X 22 column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current 23 and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete 23 Х Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Х 24a Schedule K. If "No", go to line 25 b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease 24c any tax-exempt bonds? 24d d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a 25a Х disqualified person during the year? If "Yes," complete Schedule L, Part I b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Х 25b Schedule L, Part I 26 Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified X person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial 27 contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member Х 27 of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): X 28a a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV Х A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, X 28c director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV Х Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation Х 30 contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? 31 X 31 If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 X Schedule N, Part II 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 X 33 sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and X Part V, line 1 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity 35b within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х 36 If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization Х

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

Note. All Form 990 filers are required to complete Schedule O

X Form 990 (2012)

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to Enter the number reported in Box 3 of Form 1096. Enter 0- if not applicable 15 in 16 13 3	1.00G	Check if Schedule O contains a response to any question in this Part V			
b Enter the number of Forms W2G iscluded in line 1s. Enter- o'll not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (contribing) without private and the complex of t				Yes	No
b. Enter the number of Forms W2G included in line 1s. Enter 0- if not applicable 1b 0 0 1 0 0 0 0 0 0 0	1a	Enter the number reported in Box 3 of Form 1096. Enter ·0· if not applicable			
Gambling) winnings to prize winners? Each Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Filed for the calendar year ending with or within the year covered by this return Filed for the calendar year ending with or within the year covered by this return Filed for the calendar year ending with or within the year covered by this return Filed for the calendar year ending with or within the year covered by this return Filed for the calendar year, did the organization file all required federal employment tax returns? Filed for the calendar year, did the organization the send year of the schedule O Filed for any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial accountly of the set as benik account, securities account, or other financial accounty? Filed for the calendar year, did the organization have an interest in, or a signature or other authority over, a financial accountly of the set as benik account, securities account, or other financial accounty? Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the foreign country. Filed for year the name of the organization has a benik country. Filed for year the name of the comparization include with every solicitation an express statement that such contributions or organization. Filed for year the name of the comparization include with every solicitation a	b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1		
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Note. If the sum of lines 1 and 2 a is greater than 250, you may be required to e-file (see instructions) 3b. Did the organization have unrelated business gross income of \$1,000 or more during the year? 4b. At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, as charled to 0					
Note. If the sum of lines 1a and 2a is greater than 250, you nay be required to e-file (see instructions) 3 Did the organization have unrelated business gross income of \$1,000 or more during the year? 3 A A tarry time during the celeander year, did the organization have an interest in, or a signature or other authority over, a financial accountly a foreign country to the a bank account, expertise that any time during the celeander year, did the organization have an interest in, or a signature or other authority over, a financial accountly account in a foreign country. ► See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See instructions for filing requirements for Form TDF 90-22.1, Report of Foreign Bank and Financial Accounts. See in If Yee, in the organization include with every solicitation and entry time during the variety of the property of the property for which it was required to filing the organization seel, exchange organization seel, exchange organization for	b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	********
b if "Yes," has it filed a Form 990-T for this year? If "No." provide an explanation in Schedule O 4a At any time during the calendary year, did the organization have an interest in, or a signature or other authority over, a finandial account in a foreign country (such as a bank account, certifies account, or other finandial account)? 4b If "Yes," enter the name of the foreign country; > 5c In the organization appropriate of the foreign country; > 6c In the organization appropriate of the organization that it was or is a party to a prohibited tax shelter transaction? 6c If "Yes," to line 5a or 5b, of the organization file Form 8986-1? 6c Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6c Organization shat may receive deductible contributions or contributions? 6d Organizations that may receive deductible contributions under section 170(c). 8d If "Yes," clid the organization inclive with every solicitation an express statement that such contributions or gifts were not tax deductible? 9d Organizations that may receive deductible contributions under section 170(c). 9d If we organization shall, exchange, or otherwise dispose of tangible personal property for goods and services provided to the payor? 7e Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 9d If "Yes," indict the number of Forms 8282 filed during the year 1 bid the organization received a contribution of qualified intellectual property, did the organization file a Form 1094? 1 bid the organization make any taxable distribution of oars, boals, airplanes, or other vehicles, did the organization file a Form 1094? 1 bid the organization make any taxable distribution under section 4966? 1 spontage organization make any taxable distribution or paid to other sources against amounts due or received from them). 1 to					
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 5b If "ves," noter the name of the foreign country to the sale bank account, securities account, or other financial account)? 5c Was the organization a party to a prohibited tax sheller transaction at any time during the tax year? 5c Was the organization a party to a prohibited tax sheller transaction? 5c If "ves," to line 5a or 5b, did the organization that it was or is a party to a prohibited tax sheller transaction? 5d Does the organization service annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 5c If "ves," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5d If "ves," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5d If "ves," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5d If "ves," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5d If the "ves," include the organization notify the donor of the value of the geods or services provided? 5d If the organization sell, exchange, or otherwise disposes of tangible personal property for which it was required to file Fore a geograpization, during the year, pay premiums on a personal benefit contract? 7c X 7d If the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7d If the organization received a contribution of qualified intellectual property, did the organizations. Did the supporting organization received a con	За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
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a Gross income from members or shareholders		21000 1000 1000 1000 1000 1000 1000 100			
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 2a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 2 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 14a X					
amounts due or received from them.) 2a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filling Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 3 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 14a X					
2a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filling Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year					
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand Did the organization receive any payments for indoor tanning services during the tax year? 12b 13a 13a 13a 13b 13b 13c		4,1104,110 000 01 1000,114 11411 11411 11411 11411 11411 11411 11411 11411 11411 11411 11411 11411 11411 11411	12a	*******	********
3 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 14a X					
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 4a Did the organization receive any payments for indoor tanning services during the tax year?					
Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 4a Did the organization receive any payments for indoor tanning services during the tax year?	ن م	le the expeniation licensed to issue qualified health plans in more than one state?	13a		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans					
organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 4a Did the organization receive any payments for indoor tanning services during the tax year? 14a X					
c Enter the amount of reserves on hand					
4a Did the organization receive any payments for indoor tanning services during the tax year? 14a X		7-9-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-			
		Entor the difficult of recorded on heard	14a		X

Form 990 (2012) UNITED WAY OF SALT LAKE 87-0227091 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule C	. See i	nstructions.			
	Check if Schedule O contains a response to any question in this Part VI		•••••••			X
Sec	tion A. Governing Body and Management		· ·- · · · · · · · · · · · · · · · · ·		,	
				_ (000000000000000000000000000000000000	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	4.0	5		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	16	4.	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with	any other			
_	officer, director, trustee, or key employee?			2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the	e dire	ct supervision			
•	of officers, directors, or trustees, or key employees to a management company or other person?			3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form			4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's as			5		X
6	Did the organization have members or stockholders?			6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a					
10	more members of the governing body?			7a		Х
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, s					
	persons other than the governing body?			7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the ye					
а	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
·9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea					
J	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		X
Soc	tion B. Policies (This Section B requests information about policies not required by the Internal R					
000	HOTE D. 1 OHOICS (This decision is requested information, about pointing incorporate by the information				Yes	No
100	Did the organization have local chapters, branches, or affiliates?			10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such c					
U	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
44.	Has the organization provided a complete copy of this Form 990 to all members of its governing boo			11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	, 20,0	, o ming the form			
				12a	X	200000000000
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	X	
Ü	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es " d	escríbe			
C	in Schedule O how this was done			12c	Х	
40	Did the organization have a written whistleblower policy?			13	X	
13	Did the organization have a written document retention and destruction policy?			14	Х	
14	Did the process for determining compensation of the following persons include a review and approve	al by in	denendent			
15	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	a by ii	dopondone			
	The organization's CEO, Executive Director, or top management official			15a	X	
	Other officers or key employees of the organization			15b	Х	
D	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	•••••		.00	*****	
46.	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange.	mant v	uith a			
ioa				16a	***********	X
_	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua			.00		
b						
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga			16b		**********
	exempt status with respect to such arrangements?			1 100		
	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed VIT	1000	ion 501/a)/3\a anh 4	avoilah		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-7	Oeci	ion au ricitais only)	availaD	10	
	for public inspection. Indicate how you made these available. Check all that apply.	. fu o :	in a sale al a sale			
	X Own website X Another's website X Upon request Other (explain				_t_1	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co	onflict	or interest policy, a	na tinan	icial	
	statements available to the public during the tax year.					
20	State the name, physical address, and telephone number of the person who possesses the books a	nd rec	ords of the organiza	ation: 🖻		
	KEVIN GRIMMETT - 801-736-7716	0.4	111			
	257 EAST 200 SOUTH, SUITE 300, SALT LAKE CITY, UT	8 4	111			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization	on nor any related	orga	aniza			npei	nsat			
(A)	, (B)			_ (0	2)			(D)	(E)	(F)
Name and Title	Average	(do	not c	Posi heck			one	Reportable	Reportable	Estimated
	hours per	box	, unie cer an	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	 	OCT AII	1	1000	17.003		from the	from related organizations	other compensation
•	(list any hours for	light			ŀ	_		organization	(W-2/1099-MISC)	from the
	related	ig ig	stee			nsate		(W-2/1099-MISC)	(=	organization
	organizations	<u>†</u>	ral fru		o)@e					and related
	below	Individual trustee or director	nstitutional trustee	75.	Key employee	Highest compensated employee	Former			organizations
	line)	필	IIS	Officer	35	햜	F.			
(1) ALLEN B ALEXANDER	2.00		1							^
VICE-CHAIR		X		X				0.	0.	0.
(2) SHERYL L ALLEN	1.00							^	•	^
BOARD MEMBER		X						0.	0.	0.
(3) MARK H BOUCHARD	1.00									
BOARD MEMBER		X						0.	0.	0.
(4) CHRIS BRAY	1.00							0	0	0
BOARD MEMBER		X			_			0.	0.	0.
(5) CHRISTINE B BUCKLEY	2.00							0	0	. ^
BOARD MEMBER		X						0.	0.	0.
(6) DAVID L BUHLER	1.00	l.,								^
BOARD MEMBER		X						0.	0.	0.
(7) MONA LYMAN BURTON	6.00							0	•	0
BOARD CHAIR	1 00	X		Х				0.	0.	0.
(8) CHRISTIAN K GARDNER	1.00							^	0	^
BOARD MEMBER		X						0.	0.	0.
(9) KEM GARDNER	2.00	,,							0.	^
BOARD MEMBER	1 00	Х						0.	0.	0.
(10) LAREN GERTSCH	1.00	٠,,						0.	0.	0.
BOARD MEMBER	1 00	X					_	<u> </u>	0.	······································
(11) JAMIE GLENN	1.00	х						0.	0.	0.
BOARD MEMBER	1.00	Λ			<u></u>			0.	0.	0.
(12) NATALIE GOCHNOUR	1.00	х						0.	0.	0.
BOARD MEMBER	1.00	Λ					-			
(13) DAVID R GOLDEN	1.00	Х						0.	0.	0.
BOARD MEMBER	1.00	Λ						· ·		<u> </u>
(14) PAULA GREEN JOHNSON	1.00	Х						0.	0.	. 0.
BOARD MEMBER	1.00	Λ						· ·		
(15) NEIL HAFER	1.00	Х		ļ				0.	0.	0.
BOARD MEMBER	1.00	1		\dashv		-			·	
(16) TIM HODGE	1.00	Х						0.	0.	0.
BOARD MEMBER	1.00	43								
(17) CATHY CAPUTO HOSKINS	1.00	Х						0.	0.	0.
BOARD MEMBER						لـــــا			<u></u>	Form 990 (2012)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)			(0	C)			(D)	(E)	(F)	
Name and title	Average	101-		Pos		l than	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	 	cer ar	id a d	irecto	or/trus	tee)	from	from related	other
	(list any	ecto						the	organizations	compensation
	hours for	5	92			ated		organization	(W-2/1099-MISC)	from the
	related organizations	i se	trust		92	bens		(W-2/1099-MISC)		organization and related
	below	1 1 1	ional		old	15 85 15 85	_			organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			37gamzanene
(10) and warms	1.00	-	-	10	ㅈ	Ξ.				
(18) GREG HUGHES	1.00	X						0.	0.	0.
BOARD MEMBER	1.00			┢		-				
(19) JEFFREY K LARSEN	1.00	X					ŀ	0.	0.	0.
BOARD MEMBER	1.00	1	┢		-					
(20) BLAKE LARSON	1.00	Х						0.	0.	0.
BOARD MEMBER	1.00	^	├	-			\vdash			
(21) LEEANNE B LINDERMAN	1.00	v						0.	0.	0.
BOARD MEMBER	2 00	X	├	—	-	-	-	0.	0.	-
(22) THOMAS M LOVE	2.00	١.,						0.	0.	0.
BOARD MEMBER	1 00	Х	ļ	<u> </u>			<u> </u>	0.	<u> </u>	•
(23) BEN MCADAMS	1.00	١.,						0	0.	0.
BOARD MEMBER		X	┡	<u> </u>	<u> </u>	<u> </u>	<u> </u>	0.	<u> </u>	<u> </u>
(24) KATHIE MILLER	2.00						ĺ	_	,	_
CORPORATE SECRETARY		X	<u> </u>	X	_	_		0.	0.	0.
(25) JOHN W MILLIKEN	2.00								_	_
BOARD MEMBER		X		L	ļ	_		0.	0.	0.
(26) RAY D PICKUP	2.00									
BOARD MEMBER		X		L				0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part VI	I, Section A				••••			512,569.	0.	55,198.
d Total (add lines 1b and 1c)				<u></u>		<u> </u>		512,569.	0.	55,198.
2 Total number of individuals (including but n	ot limited to th	ose	liste	ed a	bove	e) wi	no r	eceived more than \$100	0,000 of reportable	,
compensation from the organization										2
										Yes No
3 Did the organization list any former officer,	director, or tru	ıste	e, ke	у ег	nple	yee	, or	highest compensated e	mployee on	
line 1a? If "Yes," complete Schedule J for s										3 X
4 For any individual listed on line 1a, is the su	m of reportab	le co	omp	ensa	ation	and	d otl	her compensation from	the organization	
and related organizations greater than \$150	0,000? <i>If</i> "Yes,	" co	mple	ete S	Sche	edule	ə J t	for such individual		4 X
5 Did any person listed on line 1a receive or a	ccrue comper	nsat	ion f	rom	any	unr	elat	ted organization or indiv	idual for services	
rendered to the organization? If "Yes," com	plete Schedul	e J t	or st	uch	pers	son .				5 X
Section B. Independent Contractors										
Complete this table for your five highest con	mpensated ind	depe	ende	nt c	onti	racto	ors t	that received more than	\$100,000 of compens	sation from
the organization. Report compensation for										
(A)								(B)		(C)
Name and business address NONE Description of services Compensation										
							一			
							ĺ			
							1			
	.,									

2 Total number of independent contractors (including but not limited to those listed above) who received more than

	WAI OF S.	_							01-022	7091
Part VII Section A. Officers, Directors	, Trustees, Key E	mpl	oyee			ligh	est			
(A) Name and title	(B) Average				C) ition	ı		(D) Reportable	(E) Reportable	(F) Estimated
Hamb and die	hours	l (c	hecl				(vlo	compensation	compensation	amount of
	per	+		Г	Γ	Ė	Ϊ	from	from related	other
	week	١.				8		the	organizations	compensation
	(list any	director				ğ		organization	(W·2/1099·MISC)	from the
	hours for	1 8	88			ated		(W-2/1099-MISC)		organization
·	related	trustee	trust		8	bens				and related
•	organizations below	ig ig	iona		Yold	tcon				organizations
	line)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) BRUCE T REESE	1.00	X						0.	0.	0
BOARD MEMBER	2 00	Α.	-					0.	0.	
(28) GAVIN M REESE	2.00	٠,,						0	^	0
BOARD MEMBER	1 00	X	-	<u> </u>				0.	0.	0
(29) KEVIN RICKLEFS	1.00	١.,							^	0
BOARD MEMBER		X		ļ			<u> </u>	0.	0.	0
(30) KEVIN SALMON	1.00	-				ĺ		<u> </u>	^	^
BOARD MEMBER	1 00	X	ļ			_		0.	0.	0
(31) JEFF SIMPSON	1.00	┨								0
BOARD MEMBER		X		<u> </u>			<u> </u>	0.	0.	0
(32) SEAN M SLATTER	2.00	١								0
BOARD MEMBER		X	ļ	ļ		_		0.	0.	0
(33) JENNIFER SMITH	2.00	١								
BOARD MEMBER	1 00	X	<u> </u>				<u> </u>	0.	0.	0
(34) DR CHARLES W SORENSON JR	1.00	l							•	o.
BOARD MEMBER		X						0.	0.	0
(35) JILL TAYLOR	1.00	l								0
BOARD MEMBER		X						0.	0.	0
(36) KARMA M THOMSON	1.00	١							0.1	0
BOARD MEMBER		X						0.	0.	0
(37) SCOTT C ULBRICH	3.00	١.,]						_	0
BOARD MEMBER		X						0.	0.	0
(38) CRAIG WAGSTAFF	1.00	١			:					0
BOARD MEMBER	1 00	X					<u> </u>	0.	0.	0
(39) LINDA WARDELL	1.00							,	0	0
BOARD MEMBER	1 00	X						0.	0.	0
(40) MICHAEL WEINHOLTZ	1.00		-					ا م	0	^
BOARD MEMBER	1 00	X					·	0.	0.	0
(41) RICK WIDNER	1.00	١.,								0
SOARD MEMBER		X						0.	0.	0
(42) CHERIE WOOD	1.00							_	_	0
BOARD MEMBER		Х		Ш				0.	0.	0
(43) THOMAS WRIGHT	1.00	,,						_	_	^
BOARD MEMBER	 	X		<u> </u>				0.	0.	0
(44) MICHAEL A ZODY	2.00							ا ۾	<u>,</u>	^
BOARD MEMBER		X	\vdash					0.	0.	0
(45) M CRAIG ZOLLINGER	2.00]		}			_	_	•
BOARD MEMBER	1000	X			_			0.	0.	0
(46) DEBORAH S.BAYLE	40.00			,				105 000	_	22 205
PRESIDENT & CEO		X		Х				195,892.	0.	33,385
otal to Part VII, Section A, line 1c							••••			

Part VII Section A. Officers, Directors, T	rustees, Key E			s, a	nd F	ligh	est			
(A) Name and title	(B) Average hours	(cl			c) ition that		ıly)	(D) Reportable compensation	(E) Reportable compensation from related	(F) Estimated amount of other
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employ ee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
47) REBECCA DUTSON	40.00			7.7				120 001	0	0 675
EXECUTIVE VP & CHIEF DEV. OFFICER	40.00	<u> </u>		X				128,091.	0.	8,675
48) KEVIN GRIMMETT	40.00	1		Х				92,817.	0.	5 _£ 813
FO 49) BILL CRIM	40.00			45			-	32702.1		
ENIOR VICE-PRESIDENT		1		Х				95 , 769.	0.	7,325
		<u> </u>					ļ			
						-	-			
	•									
		<u> </u>								
		İ						,		
	_									
	<u> </u>									
	<u> </u>	-								
							ļ			
				_			-			
	<u>.l</u>						L			
								512,569.		55,198

1000000	**********	Check if Schedule O cont	ains a response	to any question	in this Part VIII	,,,		
		Glostil sallagas e satt	diffe of the position		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<u>8</u> 8	T 4	a Federated campaigns	1a					
and	' '	• -						
جَ ق		b Membership dues		E0 161				
r,š		c Fundraising events		50,161.				
<u>:</u>	'	d Related organizations						
Sin		e Government grants (contribut			1			
ĕĖ		f All other contributions, gifts, gran		01 000 330				
출출		similar amounts not included above		21,292,330.				
Contributions, Gifts, Grants and Other Similar Amounts	1 :	9 Noncash contributions included in lines	-	75,890.	01 240 401			
<u>0 a</u>		h Total. Add lines 1a-1f			21,342,491.			
	_			Business Code		62 007		
<u>i</u> ce	2			900099	63,997.	63,997.		
e e	'	ь						
e S		<u> </u>		<u> </u>				
Red	۱ '	d						
Program Service Revenue		e						
	1	f All other program service reve			63,997.			
•	i — '	g Total. Add lines 2a-2f			63,997.			
	3	Investment income (including			123,444.			123,444.
		other similar amounts)	***************************************	123,444.			123,333,	
	4	Income from investment of tax						
	5	Royalties		•				
		0	(i) Real	(ii) Personal				
	6 6							
	ŀ	b Less: rental expenses						
		Rental income or (loss)		<u> </u>				
		d Net rental income or (loss) Gross amount from sales of	(i) Securities	(ii) Other				
	' '	assets other than inventory	438 563.	 				
		•	230,303.					
	,	Less: cost or other basis	447,059.					
		and sales expenses						
		c Gain or (loss)			-8,496.			-8.496.
		a Gross income from fundraising			, , , , ,			
ñ	"	including \$ 50						
Š		contributions reported on line						
Other Revent		Part IV, line 18		76,310.				
the	ŀ	Less: direct expenses						
0		Net income or (loss) from fund			-53,186.		•	-53,186.
		Gross income from gaming ac	=		,			
		Part IV, line 19						
	Ŀ	Less: direct expenses						
		Net income or (loss) from gam			3742744			
		Gross sales of inventory, less						
		and allowances	а					
	E	Less: cost of goods sold						
		Net income or (loss) from sales						
		Miscellaneous Revenue		Business Code				
	11 a							
	t							
	c							
	c							
	е	Total. Add lines 11a-11d		>				
	12	Total revenue. See instructions.		>	21,468,250.	63,997.	0,	61,762.

Form 990 (2012) UNITED WAY OF Part IX Statement of Functional Expenses

	tion 501(c)(3) and 501(c)(4) organizations must con	: :	er organizations must co	mplete column (A).	
060	Check if Schedule O contains a respo		is Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	2,736,048.	2,736,048.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	603,309.	344,143.	64,410.	194,756.
	trustees, and key employees	003,309.	244,142+	04,410.	124,1304
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,978,233.	1,128,435.	211,199.	638,599.
8	Pension plan accruals and contributions (include	2/3/0/2001	2,22,100		
o	section 401(k) and 403(b) employer contributions)	51,834.	29,567.	5,534.	16,733.
9	Other employee benefits	148,358.	84,627.	15,839.	47,892.
10	Payroll taxes	183,770.	104,828.	19,619.	59,323.
11	Fees for services (non-employees):	•	•	·	
	Management				
b		_			
	Accounting	47,263.	7,500.	34,773.	4,990.
d					
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	36,820.		36,820.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	186,963.	107,458.	15.	79,490.
12	Advertising and promotion	202,263.	100,049.		102,214.
13	Office expenses	346,029.	167,887.	22,555.	155,587.
14	Information technology	143,286.	98,498.	6,975.	37,813.
15	Royalties	201 200	120 007	16 211	EE 000
16	Occupancy	201,388.	129,097.	16,311. 836.	55,980. 9,285.
17	Travel	21,689.	11,568.	030.	9,203.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	108,884.	73,561.	4,595.	30,728.
19	Conferences, conventions, and meetings	100,004.	12/2010	4,000	30/120.
20	Interest	98,398.	53,845.	9,805.	34,748.
21	Payments to affiliates Depreciation, depletion, and amortization	78,925.	49,180.	6,922.	22,823.
22 23		39,511.	16,411.	3,075.	20,025.
23 24	Other expenses. Itemize expenses not covered	,	,	- 7	,
44	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	SPECIAL EVENTS	216,013.	95,628.	3,029.	117,356.
b	RESEARCH	65,538.	65,538.		
c	DONATED GOODS & SUPPLIE	20,498.	10,055.	11.	10,432.
d	AWARDS & GIFTS	17,929.	8,080.	3,035.	6,814.
	All other expenses	19,808.	11,620.	1,688.	6,500.
25	Total functional expenses. Add lines 1 through 24e	7,552,757.	5,433,623.	467,046.	1,652,088.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				-
	educational campaign and fundraising solicitation.				
	Check here ▶ if following SOP 98-2 (ASC 958-720)				
					Form 990 (2012)

Part X Balance Sheet Check if Schedule O contains a response to any question in this Part X (A) Beginning of year End of year 4,361,030. 3,058,432. Cash · non-interest-bearing 1 7,220,876. 5,027,243. 2 2 Savings and temporary cash investments 5,988,053. 13,783,853. 3 Pledges and grants receivable, net Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary 6 employees' beneficiary organizations (see instr). Complete Part II of Sch L 7 Notes and loans receivable, net ______ 8 Inventories for sale or use _____ 20,661. 13,354. Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other 574,093. basis. Complete Part VI of Schedule D _____ 10a 424,883. 159,467. 149,210. 10c b Less: accumulated depreciation _______10b 2,465,704. 4,042,928. 11 11 Investments - publicly traded securities 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets 242,792. 192,284. 15 15 Other assets. See Part IV, line 11 18,257,643. 28,468,244. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 276,130. 194,088. 17 Accounts payable and accrued expenses 17 5,609,513. 1,678,470. 18 18 Grants payable 19 Deferred revenue 19 20 20 Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 iabilities Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. 22 Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X of 218,752. 217,230. 25 Schedule D 6,020,831. 2,173,352. Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here \blacktriangleright \boxed{X} and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 4,591,728. 9,675,754. Unrestricted net assets 7,529,116. 16,497,706. 28 Temporarily restricted net assets 28 121,432. 115,968. 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 26,294,892. 12,236,812. 33 33 Total net assets or fund balances 18,257,643. 28,468,244. Total liabilities and net assets/fund balances

X

Form 990 (2012)

3a

X

If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis,

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,

review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Consolidated basis

Both consolidated and separate basis

consolidated basis, or both:

X Separate basis

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

INTTED WAY OF SALT LAKE

Employer identification number 87-0227091

			ONTLED	WAY OF SALT	TAKE						1-0221	021	
	ırt I			a rity Status (All organiz					ructions.				
Γhe	organi	zation is not	a private foundatio	n because it is: (For lines	through	11, check	only one b	oox.)					
1				nes, or association of chur).				
2		A school des	scribed in section	170(b)(1)(A)(ii). (Attach Sc	hedule E.)								
3				pital service organization		in section	170(b)(1)	(A)(iii).					
4		A medical re	search organization	n operated in conjunction	with a hos	pital descr	ibed in se	ection 170	(b)(1)(A)(ii	i). Enter t	the hospita	l's nan	ne,
_		city, and stat		,									
5		An organizat	ion operated for th	e benefit of a college or ur	niversity ov	wned or op	perated by	a governi	mental uni	t describ	ed in		
•)(b)(1)(A)(iv). (Comp										
6				ment or governmental uni	t describe	d in sectio	n 170(b)(1)(A)(v).					
	X			eceives a substantial part					or from the	generalı	public desc	ribed	in
•	((b)(1)(A)(vi). (Comp				•						
8				section 170(b)(1)(A)(vi).	(Complete	Part II.)							
9				eceives: (1) more than 33			rom contr	ibutions, n	nembershi	p fees, ar	nd gross re	ceipts	from
Ů	L	activities rela	ated to its exempt t	functions · subject to certa	in excepti	ons, and (2	2) no more	e than 33 1	1/3% of its	support	from gross	inves	tment
		income and	unrelated business	taxable income (less sect	ion 511 ta	x) from bu	sinesses :	acquired b	y the orga	nization a	after June 3	30, 19	75.
			509(a)(2). (Comple			,		•	, .				
10				operated exclusively to te	st for publ	ic safety. S	See secti o	on 509(a)(4	4).				
11	Ħ			operated exclusively for the						y out the	purposes o	of one	or
• •		more publich	v eupported organi	zations described in secti-	on 509(a)(1) or sectio	on 509(a)(2). See se	ction 509(a)(3). Che	eck the box	that	
				g organization and compl				,					
		а Туре				nctionally i		1 6	gyT 🔲 is	e III - Nor	n-functional	ly inte	grated
_				hat the organization is not	•	-	-		• •			•	-
Ç		foundation r	nnacers and other	r than one or more publicly	z supporte	d organiza	tions des	cribed in s	ection 509	9(a)(1) or :	section 509	a)(a)(2).	
f		if the organiz	ration received a w	ritten determination from t	he IRS tha	at it is a Tv	pe I. Type	II. or Type	e III e				
'				this box									. \square
-				organization accepted ar					owina pers	sons?			•
9		(i) A perso	n who directly or in	ndirectly controls, either al	one or too	ether with	nersons (described	in (ii) and (iii) below.	_	Yes	No
				supported organization?									
				on described in (i) above?									
				a person described in (i) of									
h				n about the supported or				*					
h		FIONICE HIE I	Ollowing informatio	in about the supported or	gainzanon	(υ).							
			/// FIN	(III) To a of a sequiration	(iv) is the o	rganization	(v) Did vo	u notify the	(vi) Is	the	(vii) Amoun	t of mo	netany
(1)		of supported	(II) EIN	(iii) Type of organization (described on lines 1-9		sted in your		tion in col.	organization (i) organiz	on in col.		port	nouny
	oiya	nization		above or IRC section	governing	document?	(i) of you	r support?	Ü.S				
				(see instructions))	Yes	No	Yes	No	Yes	No			
							· · · · · -	T					
	-												
٠.		·									•		
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					 			1.					
					 								
									i .				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 UNITED WAY OF SALT LAKE

Part II Support Schedule for Organizations Described in Section Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						· · · · · · · · · · · · · · · · · · ·					
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2008	(ь) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total					
1	Gifts, grants, contributions, and			}								
	membership fees received. (Do not											
	include any "unusual grants.")	14,994,944.	10,510,832.	11,228,224.	14,823,638.	21,342,491.	72,900,129.					
2	Tax revenues levied for the organ-											
	ization's benefit and either paid to											
	or expended on its behalf											
3	The value of services or facilities											
	furnished by a governmental unit to											
	the organization without charge											
4	Total. Add lines 1 through 3	14,994,944.	10,510,832.	11,228,224.	14,823,638.	21,342,491.	72,900,129.					
	The portion of total contributions											
	by each person (other than a											
	governmental unit or publicly											
	supported organization) included											
	on line 1 that exceeds 2% of the											
	amount shown on line 11,											
	column (f)						159,056.					
6	Public support. Subtract line 5 from line 4.						72,741,073.					
Se	ction B. Total Support											
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total					
7	Amounts from line 4	14,994,944.	10,510,832.	11,228,224.	14,823,638.	21,342,491.	72,900,129.					
8	Gross income from interest,											
	dividends, payments received on	ends, payments received on										
	securities loans, rents, royalties											
	and income from similar sources	240,640.	154,064.	88,692.	61,216.	123,444.	668,056.					
9	Net income from unrelated business											
	activities, whether or not the											
	business is regularly carried on			<u>.</u>								
10	Other income. Do not include gain		ļ									
	or loss from the sale of capital											
	assets (Explain in Part IV.)	55,946.	4,943.	29,376.	65,754.	63,997.						
11	Total support. Add lines 7 through 10						73,788,201.					
12	Gross receipts from related activities,	, etc. (see instruction	ons)			12						
13	First five years. If the Form 990 is for	r the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	. —					
	organization, check this box and stor	here	- <u></u>			4,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u></u> ▶					
	ction C. Computation of Publ					1						
	Public support percentage for 2012 (14	98.58 %					
15	Public support percentage from 2011	Schedule A, Part	II, line 14			15	96.73 %					
16a	33 1/3% support test - 2012. If the c											
	stop here. The organization qualifies	as a publicly supp	orted organization				▶ X					
b	33 1/3% support test - 2011. If the c	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box					
	and stop here. The organization qual	ifies as a publicly s	supported organiza	tion			▶∟_					
17a	10% -facts-and-circumstances tes	t - 2012. If the orga	anization did not cl	heck a box on line	13, 16a, or 16b, a	and line 14 is 10%	or more,					
	and if the organization meets the "fac											
	meets the "facts-and-circumstances"											
b	10% -facts-and-circumstances test						10% or					
	more, and if the organization meets the											
	organization meets the "facts-and-circ											
18	Private foundation. If the organization	n did not check a l	oox on line 13, 16a	ı , 1 6b , 17a, or 17b								
					Sche	dule A (Form 990	or 990-EZ) 2012					

Schedule A (Form 990 or 990-EZ) 2012 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support				-r	· • · · · · · · · · · · · · · · · · · ·	
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,					,	
merchandise sold or services per-						
formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose		-				
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
					-	
5 The value of services or facilities furnished by a governmental unit to						
the organization without charge						
					<u> </u>	
6 Total. Add lines 1 through 5			<u> </u>			
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that	<u> </u>					
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year			<u> </u>			
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						• • • • • • • • • • • • • • • • • • • •
Section B. Total Support	1		1 (100/0	(0.0044	430040	/O T-1-I
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on						
securities loans, rents, royalties						
and income from similar sources						
b Unrelated business taxable income	:				1	
(less section 511 taxes) from businesses					1	
acquired after June 30, 1975						
c Add lines 10a and 10b				ļ		
11 Net income from unrelated business						
activities not included in line 10b, whether or not the business is						
regularly carried on						
12 Other income. Do not include gain						
or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization'	s first, second, thir	d, fourth, or fifth t	ax year as a secti	on 501(c)(3) organiz	ation,
check this box and stop here						
Section C. Computation of Publ	ic Support Pe	rcentage			· · · · · · · · · · · · · · · · · · ·	
15 Public support percentage for 2012 (ine 8, column (f) d	ivided by line 13, o	column (f))		15	%
16 Public support percentage from 2011						%
Section D. Computation of Inves						
17 Investment income percentage for 20				*****	17	%
18 Investment income percentage from						%
19a 33 1/3% support tests - 2012. If the	organization did r	ot check the box	on line 14, and line	e 15 is more than	33 1/3%, and line 1	·-· · · · · · · · · · · · · · · · · · ·
more than 33 1/3%, check this box a						
b 33 1/3% support tests - 2011. If the						
line 18 is not more than 33 1/3%, che	organization aid r	top here. The orga	anization qualifies	as a publicly suor	orted organization	▶
20 Private foundation. If the organization						

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization

Employer identification number

U	NITED WAY OF SALT LAKE	87-0227091
Organization type (check	one):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
	is covered by the General Rule or a Special Rule. c)(7), (8), or (10) organization can check boxes for both the General Rule and a Spec	cial Rule. See instructions.
General Rule		
=	on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more plete Parts I and II.	; (in money or property) from any one
Special Rules		
509(a)(1) and 170	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the D(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.	
total contribution	(c)(7), (8), or (10) organization filing Form 990 or 990·EZ that received from any one s of more than \$1,000 for use <i>exclusively</i> for religious, charitable, scientific, literary, cruelty to children or animals. Complete Parts I, II, and III.	
contributions for If this box is chec purpose. Do not	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one use exclusively for religious, charitable, etc., purposes, but these contributions did rocked, enter here the total contributions that were received during the year for an excomplete any of the parts unless the General Rule applies to this organization because, etc., contributions of \$5,000 or more during the year	not total to more than \$1,000. clusively religious, charitable, etc., ause it received nonexclusively
but it must answer "No" o	that is not covered by the General Rule and/or the Special Rules does not file Sche n Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on at the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization

Employer identification number

UNITED WAY OF SALT LAKE

87-0227091

Part II	Noncash Property (see instructions). Use duplicate copies of Part I	l if additional space is needed.	
(a) No. from Part I	. (b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		Ψ	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		_	
		\\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

Name of organization

Employer identification number

VAY OF SALT LAKE		87-0227091
Exclustuely religious, charitable, etc., individuals, etc., individuals, etc., complete columns (a) through (e) and the the total of exclusively religious, charitable, etc., Use duplicate copies of Part III if additional	ual contributions to section 50 (c following line entry. For organizatio contributions of \$1,000 or less for space is needed.	ons completing Part III, enter the year. (Enterthis information once.)
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gif	t
Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
Transferee's name, address, and		Relationship of transferor to transferee
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gif	t
Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of giff	<u> </u>
	(c) Transier or gire	•
	Exclustuely religious, charitable, etc., individual complete columns (a) through (e) and the the total of exclusively religious, charitable, etc., Use duplicate copies of Part III if additional (b) Purpose of gift Transferee's name, address, and (b) Purpose of gift Transferee's name, address, and (b) Purpose of gift Transferee's name, address, and (b) Purpose of gift	Exclusively religious, charitable, etc., individual contributions to section 601 (epair. Compilete columns (a) through (e) and the following line entry. For organizative to the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for Use duplicate copies of Part III if additional space is needed. (b) Purpose of gift (c) Use of gift Transferee's name, address, and ZIP + 4 (b) Purpose of gift (c) Use of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4 (b) Purpose of gift (c) Use of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ➤ Complete if the organization is described below. ➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

	ne of orga	u (c)(4), (5), or (6) organiza nization	lions: Complete Fart III.		Empl	oyer identification number
		UNITED	WAY OF SALT LAKE	1		87-0227091
P	art I-A	Complete if the org	ganization is exempt und	der section 501(c) or is a section 527 o	rganization.
1 2 3	Political	expenditures	ation's direct and indirect politic		▶\$	
10	ort I-B	Complete if the ord	janization is exempt und	der section 501(c	:)(3).	
1	Enter the	amount of any excise tax	incurred by the organization un-	der section 4955	> \$	
2	Enter the	amount of any excise tax	incurred by organization manag	ers under section 495	55 > \$	
3			n 4955 tax, did it file Form 4720			
4a	Was a co	orrection made?				Yes No
Ŀ	olf "Yes,"	describe in Part IV.				\(\alpha\)
P	art I-C		janization is exempt und			
1			by the filing organization for se			
2	Enter the	amount of the filing organ	ization's funds contributed to of	ther organizations for	section 527	
	exempt f	unction activities			\$	
3	Total exe	empt function expenditures	. Add lines 1 and 2. Enter here a	and on Form 1120-PO	L, • •	
_						
	Did the fi	ling organization file Form	1120-POL for this year?nployer identification number (Ei	INN of all postion EQ7 n	solitical examizations to which	
5	made pa contribut	yments. For each organiza ions received that were pr	tion listed, enter the amount pai omptly and directly delivered to additional space is needed, pro	id from the filing organ a separate political or	nization's funds. Also enter th ganization, such as a separa	e amount of political
		(a) Name	(b) Address	(c) EIN	(d) Amount paid from filling organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
						-
			-			
						-

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

*****	edule C (Form 990 or 990-EZ) 2012 int II-A Complete if the or					22/091 Page 2
2000000	(election under se		•			
\ C	heck 🕨 🔲 if the filing organiza	ation belongs to an a	ffiliated group (and list in	Part IV each affiliated	d group member's nam	e, address, EIN,
	expenses, and sha	are of excess lobbying	g expenditures).			
3 C	heck 🕨 🔲 if the filing organiza	ation checked box A	and "limited control" pro	visions apply.		
		its on Lobbying Exp ditures" means amo	enditures ounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1 2	Total lobbying expenditures to inf	luence public opinion	(grass roots Johnving)		25,138.	
	Total lobbying expenditures to infl	•			17,952.	
	Total lobbying expenditures (add l	-			43,090.	
	Other exempt purpose expenditure	•			7,639,163.	
u	Total exempt purpose expenditure				7,682,253.	
f	Lobbying nontaxable amount. Ent	•	·		534,113.	
•	If the amount on line 1e, column (a)		bbying nontaxable am			
	Not over \$500,000		f the amount on line 1e.			
	Over \$500,000 but not over \$1,00		000 plus 15% of the exc			
	Over \$1,000,000 but not over \$1,5		000 plus 10% of the exc			
	Over \$1,500,000 but not over \$17		000 plus 5% of the exce	Ł.		
	Over \$17,000,000	\$1,000		, , ,		
g	Grassroots nontaxable amount (er	nter 25% of line 1f)			133,528.	
h	Subtract line 1g from line 1a. If zer	o or less, enter ·0·			0.	
i	Subtract line 1f from line 1c. If zero	o or less, enter -0			0.	
j	If there is an amount other than ze	ero on either line 1h o	r line 1i, did the organiza	ation file Form 4720	_	
	reporting section 4911 tax for this	year?				Yes No
	/Cama arganis		reraging Period Under section 501(h) election		oloto all of the five	
			he instructions for line			
			enditures During 4-Yea		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
		Londing Lab		7110749.1191 01104		
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2a	Lobbying nontaxable amount	728,677	679,150.	668,734.	534,113.	2,610,674.
b	Lobbying ceiling amount					
	(150% of line 2a, column(e))					3,916,011.
_	Takal labbada a aya an dibuwa -	38,210	23,392.	38,429.	43,090.	143,121.
С	Total lobbying expenditures	30,210	23/3924	30,423.	33,030	T.42/17T•
d	Grassroots nontaxable amount	182,169	169,788.	167,184.	133,528.	652,669.
	Grassroots ceiling amount				,	,
-	(150% of line 2d, column (e))					979,004.
	, , , , , , , , , , , , , , , , , , , ,					

8,523.

25,138. 59,086. Schedule C (Form 990 or 990-EZ) 2012

23,201.

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990 EZ) 2012 UNITED WAY OF SALT LAKE 87-022709 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers?	Yes			
local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:	-	No	Amo	ount
or referendum, through the use of:				
· · · · · · · · · · · · · · · · · · ·				
Volunteers?				
		<u>.</u>		
Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
Media advertisements?	1		_	
Mailings to members, legislators, or the public?	1			
Publications, or published or broadcast statements?	1			
f Grants to other organizations for lobbying purposes?				
p Direct contact with legislators, their staffs, government officials, or a legislative body?				
Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
Other activities?	1			
Total. Add lines 1c through 1i	[2000200000000000000000000000000000000			
Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
o If "Yes," enter the amount of any tax incurred under section 4912				
If "Yes," enter the amount of any tax incurred by organization managers under section 4912	F277-2000-2000-2000-2000-200			
I If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
ri III A Complete if the organization is exempt under section 501(c)(4), sec	tion 501(c	:)(5), or se	ction	
501(c)(6).	•	,,		
001(0)(0)-			Yes	N
Were substantially all (90% or more) dues received nondeductible by members?		1		
Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
Did the organization agree to carry over lobbying and political expenditures from the prior year?				
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answere answered "Yes."	a "No," C		t III-A, III	10 3,
Dues, assessments and similar amounts from members		1		
Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	itical			
expenses for which the section 527(f) tax was paid).				
Current year				
· · · · · · · · · · · · · · · · · · ·		2c		
Carryover from last year				
Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues				
Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the e	xcess			
Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the educes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	xcess d political	3		
Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the educes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?	xcess d political	3		
Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the educes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	xcess d political	3		

(Form 990)

Department of the Treasury Internal Revenue Service Supplemental Financial Statements
Complete if the organization answered "Yes." to Form 990

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

2012

Open to Public Inspection

Name of the organization

UNITED WAY OF SALT LAKE

Employer identification number 87-0227091

Pa	d I	Organizations Maintaining Donor Advised Fun		nds or Accounts. Complete if the
		organization answered "Yes" to Form 990, Part IV, line 6.	(a) Donor advised funds	(b) Funds and other accounts
			(a) Donor advised lunds	(b) Fullus allu other accounts
1		number at end of year		
2		3 · · · · · · · · · · · · · · · · · · ·		<u> </u>
3		gate grants from (during year)		
4		gate value at end of year		
5		e organization inform all donors and donor advisors in writing		
		e organization's property, subject to the organization's exclus		
6		e organization inform all grantees, donors, and donor advisors		
		aritable purposes and not for the benefit of the donor or dono		
50000000		missible private benefit?		Yes No
2	rt II	Conservation Easements. Complete if the organization		U, Part IV, line 7.
1		se(s) of conservation easements held by the organization (che		
		Preservation of land for public use (e.g., recreation or education	_	historically important land area
		Protection of natural habitat	Preservation of a c	certified historic structure
		Preservation of open space		
2	-	lete lines 2a through 2d if the organization held a qualified cor	nservation contribution in the fo	orm of a conservation easement on the last
	day of	the tax year.		11 21 -44 - F. d. 43 - T. V
				Held at the End of the Tax Year
а		number of conservation easements		
b		acreage restricted by conservation easements		
C		er of conservation easements on a certified historic structure		
d		er of conservation easements included in (c) acquired after 8/		
		in the National Register		
3	٠ ـ	er of conservation easements modified, transferred, released,	extinguished, or terminated by	the organization during the tax
	year 🕨		. t. 1	
4		er of states where property subject to conservation easement		 of
5		the organization have a written policy regarding the periodic n		
		ons, and enforcement of the conservation easements it holds		
6	Stan a	and volunteer hours devoted to monitoring, inspecting, and en	norcing conservation easements dur	ring the year • •
7		nt of expenses incurred in monitoring, inspecting, and enforci		
8		each conservation easement reported on line 2(d) above satis		مدا ا مدا ا مد
^		ection 170(h)(4)(B)(li)?		
9		e, if applicable, the text of the footnote to the organization's fi		
		• -	nation statements that describ	bes the organization's accounting for
DX.	tili	rvation easements. Organizations Maintaining Collections of Art,	Historical Treasures, or	Other Similar Assets.
		Complete if the organization answered "Yes" to Form 990, P.		
1a	If the	organization elected, as permitted under SFAS 116 (ASC 958)		atement and balance sheet works of art.
· ·		cal treasures, or other similar assets held for public exhibition		
		t of the footnote to its financial statements that describes the		
h		organization elected, as permitted under SFAS 116 (ASC 958)		nent and balance sheet works of art, historical
u		res, or other similar assets held for public exhibition, educatio		
		g to these items:	,, 5, 10000, 11, 10, 10, 10, 10, 10, 10, 10,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		evenues included in Form 990, Part VIII, line 1		 ▶ \$
		sets included in Form 990, Part X		
2	If the	organization received or held works of art, historical treasures,	or other similar assets for finan	ncial gain, provide
_		lowing amounts required to be reported under SFAS 116 (AS		Committee of the commit
•		ues included in Form 990, Part VIII, line 1		> \$
a L	Veceta	included in Form 990, Part X		> \$
D	V224(2	Indiadea III i Offi 990, i art A		т

basis (investment)

basis (other)

574,093.

depreciation

424,883.

Schedule D (Form 990) 2012

149,210.

149,210.

Description of property

1a Land b Buildings c Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

Part VII Investments - Other Securities. See	Form 990, Part X, line	12.	
(a) Description of security or category (including name of security)	(b) Book value		ost or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			<u> </u>
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(1)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	Francisco Dent V line	.40	
Part VIII Investments - Program Related. See (a) Description of investment type	b) Book value	(c) Method of valuation: Co	ost or end-of-year market value
	(b) Book value	(o) Monitod of Valaditom of	
(1)			
(2)			
(3)			***
(4)			
(5)			
(6)			
(9)			
(10)	 		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line 1	5.	,	
	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)		<u> </u>	
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line			▶
Part X Other Liabilities. See Form 990, Part X, lin	ne 25.	II-A De alexantra	
1. (a) Description of liability		(b) Book value	
<u>·</u>			
(1) Federal income taxes		210 752	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4) (5)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4) (5) (6)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4) (5) (6) (7)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4) (5) (6) (7) (8)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4) (5) (6) (7) (8) (9)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4) (5) (6) (7) (8) (9) (10)		218,752.	
(1) Federal income taxes (2) LEASE PAYOFF PAYABLE (3) (4) (5) (6) (7) (8) (9)	25.)	218,752.	

PART XI, LINE 4B - OTHER ADJUSTMENTS:

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number Name of the organization 87-0227091 UNITED WAY OF SALT LAKE Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. e Solicitation of non-government grants Mail solicitations Internet and email solicitations Solicitation of government grants Special fundraising events Phone solicitations In person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or ... No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid (iii) Did (vi) Amount paid (iv) Gross receipts (i) Name and address of individual to (or retained by) to (or retained by) have custody or control of contributions? (ii) Activity from activity fundraiser or entity (fundraiser) organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

E0000000		of fundraising event contributions and gr	oss income on Form 990	-EZ, lines 1 and 6b. List e	events with gross receip	ots greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
				YOUNG	NONE	(add col. (a) through
			POYP	LEADERS		1 ' ' '
			(event type)	(event type)	(total number)	col. (c))
Ğ						
Revenue		Gross receipts	92,428.	34,043.		126,471.
æ	'	Gross receipts	327,220.			
		1 O Minution	32,661.	17,500.		50,161.
	2	Less: Contributions	327001.	2,,0000		
	_	- · · · · · · · · · · · · · · · · · · ·	59,767.	16,543.		76,310.
	3	Gross income (line 1 minus line 2)	39,101.	10,343.		707510.
	4	Cash prizes				
	5	Noncash prizes		-		
Ses						
ĕ	6	Rent/facility costs				
Direct Expenses			İ			
苡	7	Food and beverages				
ä						
	8	Entertainment				
	9	Other direct expenses	98,743.	30,753.		129,496.
	10	Direct expense summary. Add lines 4 throug				(129,496)
	11	Net income summary. Combine line 3, column	n (d), and line 10		>	-53,186.
Pa	a l		answered "Yes" to Form	990, Part IV, line 19, or r	eported more than	
*****	******	\$15,000 on Form 990 EZ, line 6a.				
			(a) Diame	(b) Pull tabs/instant	(a) Other coming	(d) Total gaming (add
Ę			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
₩,		Cyana rayantia				
	!	Gross revenue				
	_	Cash prizes			•	· ·
Ses	2	Cash prizes				
Direct Expenses	•	Alexandra admin				
Ä	3	Noncash prizes				
첧		F3 - 1/6 - 312 - 1				
ä	4	Rent/facility costs				
				·		
	5	Other direct expenses				
			Yes %	Yes %	Yes%	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)			<u> </u>
					_	
	8	Net gaming income summary. Combine line	I, column d, and line 7		<u> </u>	
9	Ent	er the state(s) in which the organization opera	tes gaming activities: _			
а	is ti	he organization licensed to operate gaming ac	ctivities in each of these s	states?		. Yes No
b	If *1	No,³ explain:			. <u></u>	
	•	-				
10a		re any of the organization's gaming licenses o	evoked, suspended or te	rminated during the tax \	/ear?	Yes No
		re any of the organization's gaming licenses re			/ear?	Yes No
		-	evoked, suspended or te		/ear?	Yes No

Schedule G (Form 990 or 990-EZ) 2012 UNITED WAY OF SALT LAKE	87-0227091 Page 3
11 Does the organization operate gaming activities with nonmembers?	
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity fo	
to administer charitable gaming?	
13 Indicate the percentage of gaming activity operated in:	
a The organization's facility	13a %
b An outside facility	1 1
14 Enter the name and address of the person who prepares the organization's gaming/special events books a	
Name ►	.
Address •	
15a Does the organization have a contract with a third party from whom the organization receives gaming reven	ue? Yes No
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and	the amount
of gaming revenue retained by the third party > \$	
c If "Yes," enter name and address of the third party:	
o ii 100, oilloi haine and addiede of the time party.	
Name -	
Address >	
16 Gaming manager information:	
Name ►	
Gaming manager compensation > \$	
Description of services provided >	
<u> </u>	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	Yes No
retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or	
organization's own exempt activities during the tax year > \$	a spent in the
Part V Supplemental Information. Complete this part to provide the explanations required by Part I, line	2b. columns (iii) and (v), and Part III.
lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any addit	
	

SCHEDULEI (Form 990)

Name of the organization Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No. 1545-0047 ,

Open to Public Inspection

Name of the organization UNITED WAY OF SALT LAKE	Y OF SALT	' LAKE	-				Employer identification number 87-0227091
Part I General Information on Grants and Assistance	and Assistance						
1 Does the organization maintain records to substantiate the amount of	to substantiate the	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	tion
criteria used to award the grants or assistance?	stance?				***************************************		X Yes No
2 Describe in Part IV the organization's pro	ocedures for moni	toring the use of grant	funds in the United	States,			
Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be displicated if additional space is needed.	Governments an \$5.000. Part II can	d Organizations in the	e United States. Consul space is need	omplete if the orga	nization answered ">	res" to Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
asian assn of utah dba refugee & immigrant center - 1588 s. major st salt lake city, ut 84115	87-033555	501(C)(3)	2,700.	0			IMMIGRANT & REFUGEE INITIATIVE - INTEGRATION
CATHOLIC COMMUNITY SERVICES 745 E 300 S SALT LAKE CITY, UT 84102	87-0212450	501(C)(3)	1,018	ő			IMMIGRANT & REFUGEE INITIATIVE - INTEGRATION AND BASIC NEEDS - FOOD
S UNII	13-4257724	501(C)(3)	. 10,000	0			COLLECTIVE IMPACT GRANT & BASIC NEEDS GRANT
NITY FOUND: MILLROCK DI	74-3211770	501(c)(3)	10,000	0			
ENGLISH SKILLS LEARNING CENTER 631 W NORTH TEMPLE SUITE 70 SALT LAKE CITY, UT 84116	87-0467902	501(c)(3)	10,000.	0			CDG
HORIZONTE INSTRUCTION & TRAINING 1234 S MAIN ST. SALT LAKE CITY, UT 84101	87-6000515		-2,700.	0.0			COLLECTIVE IMPACT GRANT
2 Enter total number of section 501(c)(3) and government organizations	and government o		listed in the line 1 table				A

3 Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

232101 12-18-12

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- 1
- 1
- 1
- 1
- 1

A second to the second (A ()	Istance to Gov	Continuation of Grants and Other Assistance to Governments and Organi	izations in the Un	ii ted States (Sche	Organizations in the United States (Schedule I (Form 990), Part II.)	<u>(</u> : ±	
(a) Name and address of organization or government	(a) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INTERNATIONAL RESCUE COMMITTEE 1800 S WEST TEMPLE, SUITE 421 SALT LAKE CITY, UT 84115	13-5660870	501(C)(3)	.000,	0			IMMIGRANT & REFUGEE INTEGRATION
BIG BROTHERS BIG SISTERS 151 E 5600 S. STE 200 SALT LAKE CITY, UT 84107 87-	87-0336168	501(C)(3)	10,000.	.0		·	COLLECTIVE IMPACT
BOY SCOUTS OF AMERICA, GREAT SALT LAKE COUNCIL - 525 FOOTHILL DR - SALT LAKE CITY, UT 84113	87-0212460	501(C)(3)	3,015.	0			COLLECTIVE IMPACT
BOYS & GIRLS CLUBS OF SALT LAKE 669 S 200 E, STE 100 SALT LAKE CITY, UT 84111 87-	87-0278627	501(C)(3)	10,000.	0	·		COLLECTIVE IMPACT
BOYS & GIRLS CLUBS OF SOUTH VALLEY P.O. BOX 57071 WURRAY, UT 84157	870304654	501(C)(3)	40,000.	0			COMMUNITY DEVELOPMENT
CHILDREN'S SERVICE SOCIETY OF UTAH 124 S 400 E, STE 400 SALT LAKE CITY, UT 84111 87	87-0212451	501(C)(3)	5,000.	0			COLLECTIVE IMPACT
CITY OF SOUTH SALT LAKE 220 E MORRIS AVE, STE 200 SALT LAKE CITY, UT 84115 87	87-6000283	501(C)(3)	29,000.	0			COLLECTIVE IMPACT
COMMUNITY ACTION PARTNERSHIP OF UTAH - 230 S 500 W, STE 260 - SALT LAKE CITY, UT 84101	87-0509521	501(C)(3)	10,000,	•0			COLLECTIVE IMPACT
DAVIS SCHOOL DISTRICT 490 S 500 E KAYSVILLE, UT 84037 87	87-0386379	501(C)(3)	3,110.	0			COLLECTIVE IMPACT, EITC PROGRAM & BASIC NEEDS Schedule (Form 990)

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87-0227091

	and Organizations in the United States (Schedule I (Form 990), Part II.)
LAKE	ernments
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WAY OF	her As
UNITED WAY OF SALT	f Grants and Ot
Schedule I (Form 990)	Part II Continuation o

(a) Name and address of organization or government	(b) EIN (c) IRC sect if applicab		(d) Amount of cash grant	(e) Amount of non-cash assistance	ton (d) Amount of cash grant non-cash (book, FMV, assistance (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FAMILY PROMISE 814 W 800 S SALT LAKE CITY, UT 84104	87-0547916	501(C)(3)	7,500.	.0			COLLECTIVE IMPACT
GRANITE SCHOOL DISTRICT 2500 S STATE ST SALT LAKE CITY, UT 84115	87-6000494	501(C)(3)	.087,780	0			BASIC NEEDS - SHELTER
GRANITE PARK JR. HIGH 3031 SOUTH 200 EAST SALT LAKE CITY, UT 84115		501(c)(3)	30,400.	0			COLLECTIVE IMPACT
GUADALUPE CENTER EDUCATIONAL PROGRAM, INC 340 S GOSHEN ST - SALT LAKE CITY, UT 84104	87-0299521	501(C)(3)	.000,010	0			COLLECTIVE IMPACT
HOLY CROSS MINISTRIES 860 E 4500 S, STE 204 SALT LAKE CITY, UT 84107	87-0359324	501(c)(3)	40,000.	o			COLLECTIVE IMPACT
THE KENTLANDS INITIATIVE UNKNOWN SALT LAKE CITY, UT 84101		501(c)(3)	5,000.	0			COLLECTIVE IMPACT & BASIC NEEDS
LATINOS IN ACTION 9898 NORTH, WILD FLOWER CIRCLE CEDAR HILLS, UT 84062	26-4304427	501(c)(3)	30,000.	0		·	COMMUNITY DEVELOPMENT
LETTERS TO SOLDIERS UNKNOWN SALT LAKE CITY, UT 84101	90-0539279	501(C)(3)	500.	0			COLLECTIVE IMPACT
LINCOLN ELEMENTARY SCHOOL 450 E 3700 S SALT LAKE CITY, UT 84115		501(C)(3)	5,000,	0			BASIC NEEDS
							Schedule I (Form 990)

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Schedule (Form 990) UNITED WAY OF SALT LAKE	AY OF SALT. Assistance to Gov	LAKE overnments and Organ	nizations in the Ur	ited States (Sche	Organizations in the United States (Schedule I (Form 990), Part II.)		87-0227091 Page 1
(a) Name and address of organization or government	(b) EiN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL ALLIANCE ON MENTAL ILLNESS UTAH - 450 S 900 E, STE 160 - SALT LAKE CITY, UT 84102	87-0432972	501(C)(3)	5,000	°			COLLECTIVE IMPACT
NEIGHBORHOOD HOUSE ASSOCIATION 1050 W 500 S SALT LAKE CITY, UT 84104	87-0212462	501(C)(3)	10,250.	0			BASIC NEEDS - ADVOCACY, BASIC NEEDS - HEALTH
PARK CITY EDUCATION FOUNDATION PO BOX 681422 PARK CITY, UT 84068	74-2552454	501(C)(3)	10,000.	.0			BASIC NEEDS - HEALTH & SAFETY
PARK CITY FOUNDATION PO BOX 681499 PARK CITY, UT 84068	30-0171971	501(C)(3)	22,500.	0			COLLECTIVE IMPACT
PEOPLE'S HEALTH CLINIC 650 ROUND VALLEY DR PARK CITY, UT 84068	87-0638042	501(C)(3)	7,500.	0.			BASIC NEED, COLLECTIVE IMPACT
SALT LAKE CAP HEAD START 1307 S 900 W SALT LAKE CITY, UT 84102	87-0269683	501(C)(3)	10,000.	.0			BASIC NEEDS-HEALTH
SALT LAKE CITY SCHOOL DISTRICT 440 E 100 S SALT LAKE CITY, UT 84111	74-2563849	501(C)(3)	9,235.	•0			COLLECTIVE IMPACT
SALT LAKE DONATED DENTAL. 1383 S 900 W, STE 128 SALT LAKE CITY, UT 84104	87-0482710	501(C)(3)	.000,01	•0			COLLECTIVE IMPACT
SOUTH VALLEY SANCTUARY PO BOX 1028 WEST JORDAN, UT 84084	87-0543219	501(C)(3)	10,000.	0		·	BASIC NEEDS-HEALTH Schedule I (Form 990)

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Form 990	
Schedule I	

Part II Continuation of Grants and Other Assistance to Governments and	ssistance to Go	vernments and Orga	nizations in the Ur	ited States (Sche	Organizations in the United States (Schedule I (Form 990), Part II.)		
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE FAMILY SUPPORT CENTER 1760 W 4805 S TAYLORSVILLE, UT 84118	87-0359719	501(C)(3)	7,500.	• 0			BASIC NEEDS - SAFETY, COMMUNITY DEVELOPMENT
THE HAVEN 974 E SOUTH TEMPLE SALT LAKE CITY, UT 84102	23~7043339	501(C)(3)	7,500.	•0			BASIC NEEDS - SAFETY COMMUNITY DEVELOPMENT
THE ROAD HOME 210 S RIO GRANDE ST. SALT LAKE CITY, UT 84101	87-0212465	501(c)(3)	10,000.	0			BASIC NEEDS - HEALTH
THAXNE CENTER @ SLCOMMUNITY COLLEGE - 4600 S REDWOOD RD - SALT LAKE CITY, UT 84123		501(C)(3)	3,887.	o			BASIC NEEDS - SHELTER
TOOELE VALLEY COMMUNITY COOPERATIVE - 169 N MAIN ST TOOELE, UT 84074	32-0167874	501(C)(3)	.000,01	0			COLLECTIVE IMPACT
UTAH EDUCATION SAVINGS PLAN PO BOX 145100 SALT LAKE CITY, UT 84114		501(C)(3)	300.	0.			BASIC NEEDS - SHELTER, BASIC NEEDS - SAFETY, BASIC NEEDS FOOD
UTAH FEDERATION FOR YOUTH 641 W NORTH TEMPLE, STE 40 SALT LAKE CITY, UT 84116	87-0416279	501(C)(3)	.606,3	0			FINANCIAL EDUCATION
UTAH HEALTH POLICY PROJECT 508 E SOUTH TEMPLE, STE 45 SALT LAKE CITY, UT 84102	87-0684606	501(c)(3)	.000,01	· 0			BASIC NEEDS
UTAH PARTNERS FOR HEALTH 3665 S 8400 W MAGNA, UT 84044	27-0218004	501(c)(3)	7,500.	0			COLLECTIVE IMPACT-& BASIC NEEDS
							Schodule I (Form 990)

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87-0227091 Schedule I (Form 990) UNITED WAY OF SALT LAKE
Partit Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990). Part II.)

UNITED WAY OF SALT LAKE

Franch Continuation of Grants and Other Assistance to Governments and	Assistance to Go	vernments and Organ	Izations in the Ui	nited States (Sone	Organizations in the United States (Schedule I (Form 990), Part II.)	t II.)	
(a) Name and address of organization or government	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SALT LAKE CITY, UT 84111	26-3952217	501(c)(3)	15,000.	0.			COMMUNITY DEVELOPMENT
UTAH NON-PROFITS ASSN. 231 E 400 S, STE 345 SALT LAKE CITY, UT 84111	87-0481455	501(C)(3)	11,500.	0			COMMUNITY DEVELOPMENT
VOICES FOR UTAH CHILDREN 747 E SOUTH TEMPLE, STE 100 SALT LAKE CITY, UT 84108	87-0428873	501(C)(3)	3,595.	0			COMMUNITY DEVELOPMENT
YMCA OF SALT LAKE 3098 S HIGHLAND DR., STE 440 SALT LAKE CITY, UT 84106	87-0212472	501(C)(3)	7,500.	0.			COLLECTIVE IMPACT & BASIC NEEDS
VARIOUS DONOR DESIGNATED GIFTS VARIOUS VARIOUS UT 84101		501(C)(3)	2,147,149.	0			DONOR DESIGNATED
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		and the same of th	A commence of the contract of				Schedule I (Form 990)

87-0227091

Schedule I (Form 990) (2012) UNITED WAY OF SAL'T LAKE

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance	
plemental Information. Complete this E	de the informatio	in required in Part I,	line 2, Part III, colum	n (b), and any other additional inf	ormation.	
SCREDULE I, FAKI I, LINE Z: SCREDULE	LE L PART	T T' TINE	7			
JNITED WAY OF SALT LAKE (UWSL) MONITORS		THE USE OF A	ALL GRANT FUNDS	ONDS		(
THROUGH PROGRAM AND FINANCIAL REPORTS		SUBMITTED BY E	EACH PARTNER AT	R AT		
REGULAR INTERVALS. FINANCIAL REPORTS		INCLUDE AUDITED	D FINANCIAL	ı		
STATEMENTS, IRS 990 FORMS, AS WELL AS		SPECIFIC PROGRAM AND	AM AND			
ORGANIZATIONAL BUDGETS.						

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNITED WAY OF SALT LAKE

Employer identification number 87-0227091

P	art Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
-	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	Independent compensation consultant X Compensation survey or study			
	X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a.c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X_
b	Any related organization?	5b	**********	Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
-	Regulations section 53.4958-6(c)?	9	-	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part III Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

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		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	-	(I) Base compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	otner deterred compensation	peneiits	(a)-())(a)	reported as deferred in prior Form 990
(1) DEBORAH S.BAYLE	6	180,892.	15,000.	0	6,287.	27,098.	229,277.	0
PRESIDENT & CEO	(ii)	• 0	0	0		0	0	0
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	(1)							
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SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

Employer identification number Name of the organization 87-0227091 UNITED WAY OF SALT LAKE Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (b) Relationship between disqualified (d) Corrected? (a) Name of disqualified person (c) Description of transaction Yes person and organization Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Part II Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (b) Relationship with (h) Approved (d) Loan to or (c) Purpose (i) Written (a) Name of (e) Original (g) In (f) Balance due by board or from the interested person of loan principal amount default? agreement? committee? organization organization? Yes No Yes No To From Yes Nο <u>\$</u> Total Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (d) Type of assistance (a) Name of interested person (c) Amount of (e) Purpose of (b) Relationship between . assistance assistance interested person and the organization

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2012

Schedule L	(Form 990 or	990 EZ) ZU IZ	ONTIDE	AALTI	O.L	CALL	777777
Part IV	Business	Transactio	ns Involvir	ng Inte	rest	ed Pers	ons.

	(a) Name of interested person	ed "Yes" on Form 990, Part IV, line 28a, 28 (b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	aring of ation's ues?
					Yes	No
LOVE	COMMUNICATIONS	SEE PART V	223,383.	SEE PART V		X
					<u> </u>	

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV

BUSINESS TRANSACTIONS WITH INTERESTED PERSONS

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

ENTITY MORE THAN 35% OWNED BY TOM LOVE, BOARD MEMBER.

(D) DESCRIPTION OF TRANSACTION:

ADVERTISING, PUBLIC RELATIONS, MEDIA RELATIONS AND OTHER COMMUNICATIONS

SERVICES PROVIDED BY LOVE COMMUNICATIONS. TOM LOVE IS THE PRESIDENT OF

LOVE COMMUNICATIONS AND A BOARD MEMBER OF UWSL. A MONTHLY RETAINER OF

\$3,000 IS PAID TO LOVE COMMUNICATIONS FOR THE SERVICES. \$187,383 OF THE

TRANSACTION AMOUNT IS MEDIA BUYS THAT WERE PASSED—THROUGH TO MEDIA

OUTLETS. LOVE COMMUNICATIONS DONATED MORE THAN \$81,000 IN CONSULTING

SERVICES TO UWSL, AND LEVERAGED AN ADDITIONAL \$354,337 IN ADVERTISING

SERVICES. UWSL UTILIZES A THOROUGH PROCESS TO ENGAGE A COMMUNICATIONS

FIRM INCLUDING AN RFP PROCESS WHERE PROPOSALS ARE REVIEWED BY SENIOR

MANAGEMENT, GOVERNANCE AND ETHICS COMMITTEES AND APPROVED BY THE

EXECUTIVE COMMITTEE AND BOARD OF DIRECTORS. MR. LOVE WAS EXCUSED FROM

THE ROOM DURING THESE APPROVALS TO COMPLY WITH THE CONFLICT OF INTEREST

POLICIES. THE CONTRACT WAS REVIEWED BY LEGAL COUNSEL PRIOR TO SIGNING.

SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

2012

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

UNITED WAY OF SALT LAKE

Employer identification number 87-0227091

Pa	rt I Types of Property	,			Y	
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d Method of d noncash contrib	etermining
1	Art - Works of art					
2	Art - Historical treasures					
3	Art • Fractional interests					
4	Books and publications					
5	Clothing and household goods					
6	Cars and other vehicles					
7	Boats and planes					
8	Intellectual property					
9	Securities · Publicly traded	Х	15	55,391.	FAIR MARKET	VALUE
10	Securities - Closely held stock					
11	Securities - Partnership, LLC, or					
	trust interests					
12	Securities - Miscellaneous					
13	Qualified conservation contribution -					
	Historic structures					
14	Qualified conservation contribution · Other					
15	Real estate - Residential					
16	Real estate - Commercial					
17	Real estate - Other	-				
18	Collectibles					
19	Food inventory					
20	Drugs and medical supplies					
21	Taxidermy					
22	Historical artifacts					
23	Scientific specimens					
24	Archeological artifacts					037.70
25	Other (<u>VARIOUS NONCA</u>)	X	70	20,499.	COMPARABLE	SALES
26	Other ()					
27	Other ()				<u> </u>	
28	Other (
29	Number of Forms 8283 received by the organiz			1 1		
	for which the organization completed Form 828	33, Part IV, I	Jonee Acknowledg	jement 29		V N-
				and a to Dank I Barra & OO Ha	سمال المام ما المسابقة	Yes No
30a	During the year, did the organization receive by					
	at least three years from the date of the initial of					30a X
	the entire holding period?			***************************************		Sua A
	If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance p	soliou that ra	outroe the review	of any non-etandard contrib	utions?	31 X
31	Does the organization have a girt acceptance properties of the organization hire or use third parties of the organization hire or use the organization hire organization					01 A
J∠a						32a X
1_	contributions?					020 23
	If "Yes," describe in Part II. If the organization did not report an amount in	column (a) f	or a type of proper	ty for which column (a) is ob	ecked	
33		COMMIT (C) P	or a type of brober	ty for willion column (a) is cit	oundu,	
	describe in Part II.			·		p

Schedul	e M (F	orm 990) (2012) [[]	JNITE	D WAY	OF	SALT	LAKE			`		87-02	227091	Page_2
Part I	∭ S t⊦	upplei	mental i ization is re	nforma eporting in	tion. Con n Part I, co y additiona	nplete lumn (this part to b), the nun	provide oper of co	the infontribu	ormation red tions, the nu	quired by umber of	y Part I, lin items rec	es 30b, 32 eived, or a	2b, and 33, ar combination	of both.
SCHE	DULI	Ξ М,	LINE	32B:	NONC	ASH	DONAT	TIONS	OF	STOCK	ARE	PROCI	ESSED	AND	
SOLD	ву	THE	ORGAN	NIZAT:	ION'S	BRO	OKERAG	E FI	RM.						
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SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047
2012
Open to Public Inspection

Name of the organization

UNITED WAY OF SALT LAKE

Employer identification number 87-0227091

V. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
OUR MISSION IS TO IMPROVE LIVE AND BUILD STRONG COMMUNITIES BY UNITING
INDIVIDUALS AND ORGANIZATIONS WITH THE WILL, PASSION, EXPERTISE, AND
RESOURCES NEEDED TO SOLVE PROBLEMS.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
COLLECTIVE IMPACT: UNITED WAY'S INNOVATIVE APPROACH TO COMMUNITY
PROBLEM SOLVING.
UNITED WAY OF SALT LAKE HAS ADOPTED A NEW APPROACH TO SOLVE COMMUNITY
PROBLEMS. COLLECTIVE IMPACT REQUIRES THAT EVERYONE WORK TOGETHER -
FOUNDATIONS, BUSINESSES, CITIES, STATE GOVERNMENT, SCHOOLS, CHURCHES,
NONPROFIT ORGANIZATIONSAND INDIVIDUALS, TO TACKLE OUR MOST PRESSING
CHALLENGES AND TAKE ADVANTAGE OF OUR BIGGEST OPPORTUNITIES.
COLLECTIVE IMPACT REQUIRES THAT PARTNERS WORK TOGETHER TO:
1) CREATE A VISION AND SET GOALS FOR THEIR SPECIFIC NEIGHBORHOOD.
2) MEASURE SUCCESS BY TRACKING AND SHARING DATA AND MODIFYING PROGRAMS
TO ENSURE RESULTS.
3) ALIGN ALL PROGRAMS, ACTIVITIES, AND STRATEGIES TO MUTUALLY REINFORCE
EACH OTHER.
4) CREATE AN ENVIRONMENT OF CONTINUOUS COMMUNICATION.
UNITED WAY OF SALT LAKE SERVES AS THE BACKBONE ORGANIZATION ASSURING
THESE ELEMENTS ARE IN PLACE IN EVERY NEIGHBORHOOD. AS THE BACKBONE

ORGANIZATION, UNITED WAY:

CHILD CARE RESOURCES, SUPPORT GROUPS, LEGAL AID, AND A VARIETY OF OTHER

Schedule O (Form 990 or 990-EZ) (2012)

FORM 990, PART VI, SECTION A, LINE 4: THE GOVERNING DOCUMENTS WERE

DEBORAH S. BAYLE, CEO, IS A TRUSTEE OF THE MARK AND KATHIE MILLER

FOUNDATION. KATHIE MILLER IS A BOARD MEMBER.

CHANGED TO SPECIFY THAT A QUORUM OF BOARD MEMBERS IS NO LONGER REQUIRED TO BE PRESENT IN ORDER FOR THE BOARD TO VOTE.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 IS REVIEWED IN DETAIL BY THE CEO & CFO, THE GOVERNANCE COMMITTEE, AND THE ADMINISTRATION/FINANCE COMMITTEE. A COPY OF THE FORM 990 IS THEN GIVEN TO THE EXECUTIVE COMMITTEE AND FULL BOARD FOR THEIR REVIEW.

FORM 990, PART VI, SECTION B, LINE 12C: ANY POTENTIAL CONFLICTS OF INTEREST ARE REVIEWED BY THE ETHICS OFFICER, WHO IS THE CHAIR OF THE GOVERNANCE COMMITTEE, AND DISCUSSED BY THE EXECUTIVE COMMITTEE AND THE FULL BOARD. ANY ISSUES ARE PURSUED AND RESOLVED.

FORM 990, PART VI, SECTION B, LINE 15: UNITED WAY OF SALT LAKE (UWSL) UTILIZES A VOLUNTEER EXECUTIVE COMPENSATION COMMITTEE FOR THE SENIOR MANAGEMENT TEAM. THE COMMITTEE IS COMPRISED OF MEMBERS OF THE EXECUTIVE COMMITTEE. OUTSIDE CONSULTANTS CAN BE UTILIZED. THE COMMITTEE FUNCTIONS WITHIN THE GUIDELINES OF A COMMITTEE CHARTER, WHICH OUTLINES THE PURPOSE AND ROLE OF THE GROUP. IT ALSO UTILIZES AN EXECUTIVE COMPENSATION POLICY. BOTH OF THESE DOCUMENTS WERE APPROVED BY THE ENTIRE BOARD OF DIRECTORS. THE COMMITTEE DETERMINES COMPENSATION LEVELS FOR THE SENIOR MANAGEMENT TEAM BASED ON AN ANNUAL COMPENSATION STUDY PREPARED BY UWSL'S TRADE ASSOCIATION, UNITED WAY WORLDWIDE. IT ALSO COMPARES COMPENSATION LEVELS AT OTHER LOCAL NONPROFIT ORGANIZATIONS OF A COMPARABLE SIZE OR LEVEL OF COMMUNITY INFLUENCE AS DISCLOSED ON THEIR 990'S. COMPENSATION LEVELS FOR THE SENIOR MANAGEMENT TEAM ARE DISCUSSED AND APPROVED BY THE EXECUTIVE COMMITTEE.